

SPECIAL POWER OF ATTORNEY

The undersigned,, having its registered office in the locality, county.....,street., no... .., bl. of flats, section., ap., registered at the Trade Registry under no....., sole registration number, legally represented by in his/her capacity of, owning shares issued by IAR SA, which confers us votes in the General Meeting of Shareholders, I hereby appoint Mr. / Ms., holder of the I.D. card series number, personal identification number, as my representative in the IAR SA Ordinary General Meeting of Shareholders, which will take place on the 24.09.2018, time 12:00, or on the 25.09.2018, time 12:00 - date of the of the second meeting (if the first could not take place) to exercise the voting rights attached to the shares owned by us at this company for the issues included in the agenda of the meeting as follows :

1. Revocation of a temporary administrator of the Company IAR SA

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

2. Election of a temporary administrator of the Company IAR SA

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

3. The determination of the term of its mandate until the day of

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

4. The election of the temporary administrators of the company starting with 12.10.2018

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

5. The determination of the term of their mandate until ..., but no later than the date of election of the administrators according to the provisions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, approved with amendments and completions by Law no. 111/2016

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

6. Election/designation of as the Chairman of the Board of Directors of the Company

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

7. Approval of the date of 16.10.2018 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 24 / 25.09.2018 and of the date of 15.10.2018 as the ex-date, in accordance with the provisions of Law No. 24/2017.

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

Name of the shareholder as a legal entity

Name and surname of the legal representative

Signature and stamp

Date