

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 24-25.09.2018
REPRESENTATIVES OF INDIVIDUALS, PARTICIPATING IN THE MEETING OR WHO SEND
THEIR VOTE BY CORRESPONDENCE / REGISTERED POST**

*The undersigned,, identified with ID card series ... no.
(copy attached to the present voting ballot), PIN, representative of
....., identified with ID card series ... no. (copy attached to the
present voting ballot), PIN, holder of shares issued by the
IAR S.A. company, shares that grant the right to votes in the shareholders' general meeting of the
company, hereby exercise my right to vote related to these shares, according to the special power of
attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the OGS meeting on
24-25.09.2018, time 12:00, as follows:*

1. Revocation of a temporary administrator of the Company IAR SA

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

2. Election of a temporary administrator of the Company IAR SA

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

3. The determination of the term of its mandate until the day of

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

4. The election of the temporary administrators of the company starting with 12.10.2018

5. The determination of the term of their mandate until ..., but no later than the date of election of the administrators according to the provisions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, approved with amendments and completions by Law no. 111/2016

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

6. Election/designation of as the Chairman of the Board of Directors of the Company

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

7. Approval of the date of 16.10.2018 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 24 / 25.09.2018 and of the date of 15.10.2018 as the ex-date, in accordance with the provisions of Law No. 24/2017.

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

NAME AND SURNAME

SIGNATURE

Date