

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 27-28.11.2017**  
**REPRESENTATIVES OF INDIVIDUALS, PARTICIPATING IN THE MEETING OR WHO SEND**  
**THEIR VOTE BY CORRESPONDENCE / REGISTERED POST**

*The undersigned, ....., identified with ID card series ... no. ....  
(copy attached to the present voting ballot), PIN ....., representative of  
....., identified with ID card series ... no. .... (copy attached to the  
present voting ballot), PIN ....., holder of ..... shares issued by the  
IAR S.A. company, shares that grant the right to ..... votes in the shareholders' general meeting of the  
company, hereby exercise my right to vote related to these shares, according to the special power of  
attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the OGS meeting on  
27-28.11.2017, time 12:00, as follows:*

**1. Approves the participation of IAR SA as a founding member of the Romanian Helicopter Industry Association, which will operate in accordance with its Constitutive Act and Statute, as presented during the General Meeting of the Shareholders of IAR SA that took place on the date of 27.11.2017.**

☐ **PRO**                      **or**                      ☐ **AGAINST**                      **or**                      ☐ **ABSTENTION**

**2. Choosing the interim administrators**

**The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot**

**3. Establishing the term of the mandates of the elected interim administrators until ..., but no later than the date of election of the administrators according to the provisions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, approved with amendments and completions by Law no. 111/2016**

☐ **PRO**                      **or**                      ☐ **AGAINST**                      **or**                      ☐ **ABSTENTION**

**4. Approves the fixed monthly indemnity due to non-executive interim administrators, representing the average of the averages gross monthly salaries for the last 12 months communicated by the National Institute of Statistics for the machine building sector, CAEN code 3030 " Manufacture of aircraft and spacecraft "(corresponding to the main activity object of IAR SA).**

☐ **PRO**                      **or**                      ☐ **AGAINST**                      **or**                      ☐ **ABSTENTION**

**5. The approval of date 19.12.2017 as the registration and identification date of the shareholders who are affected by the resolutions of the Ordinary General Meeting of the Shareholders dated 27.11.2017, and of the date 18.11.2017 as ex-date, in accordance with the provisions of Law No. 24/2017.**

☐ **PRO**                      **or**                      ☐ **AGAINST**                      **or**                      ☐ **ABSTENTION**

**NAME AND SURNAME .....**

**SIGNATURE .....**

**Date .....**