

SPECIAL POWER OF ATTORNEY

The undersigned,, having its registered office in the locality, county.....,street., no... .., bl. of flats, section., ap., registered at the Trade Registry under no....., sole registration number, legally represented by, in his/her capacity of, owning shares issued by IAR SA, which confers us votes in the General Meeting of Shareholders, I hereby appoint Mr. / Ms., holder of the I.D. card series number, personal identification number, as my representative in the IAR SA Ordinary General Meeting of Shareholders, which will take place on the 11.12.2018, time 12:00, or on the 12.12.2018, time 12:00 - date of the of the second meeting (if the first could not take place) to exercise the voting rights attached to the shares owned by us at this company for the issues included in the agenda of the meeting as follows :

1. The election of the temporary members of the IAR SA Board of Directors

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

2. Choosing Mrs / Mras Chairman of the Board

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

3. Establishing the term of the mandates of the elected temporary members of the Board of Directors until ..., but no later than the date of election of the administrators according to the provisions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, approved with amendments and completions by Law no. 111/2016

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

4. Calculation of the monthly gross indemnity due to the non-executive interim members of the board respecting the provisions of OG 26/2013, OUG 109/2011 and those of art. 18 of OUG 90/2017.

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

5. The approval of date of 04.01.2019 as the registration and identification date of the shareholders who are affected by the resolutions of the Ordinary General Meeting of the Shareholders dated 11/12.12.2018, and of the date 03.01.2019 as ex-date, in accordance with the provisions of Law No. 24/2017.

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

Name of the shareholder as a legal entity

Name and surname of the legal representative

Signature and stamp

Date