VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 30-31.03.2019
REPRESENTATIVES OF INDIVIDUALS, PARTICIPATING IN THE MEETING OR WHO SEND THEIR VOTE BY CORRESPONDENCE / REGISTERED POST

The undersigned, ……, identified with ID card series … no. …… (copy attached to the present voting ballot), PIN ……, representative of ……, identified with ID card series … no. …… (copy attached to the present voting ballot), PIN ……, holder of …… shares issued by the IAR S.A. company, shares that grant the right to …… votes in the shareholders' general meeting of the company, hereby exercise my right to vote related to these shares, according to the special power of attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the OGS meeting on 30-31.03.2019, time 12:00, as follows:

1. ***To establish the Income and Expenditures Budget in 2019 proposed by the IAR SA Company's Board of Directors, as presented during the Ordinary General Meeting of the Shareholders dated 30.03.2019***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

2. ***The election of some temporary members of the IAR SA Board of Directors, as a result of the expiry of the mandates of the current temporary members of the IAR SA Board of Directors***

   The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

3. ***Establishing the term of the mandates of the elected temporary members of the Board of Directors until …, but no later than the date of election of the administrators according to the provisions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, approved with amendments and completions by Law no. 111/2016***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

4. ***Establishing the retribution due to the elected interim members of the board***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

5. ***Choosing Mrs / Mr ……as Chairman of the Board***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

6. ***Approval of the date of 16.04.2019 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 30/31.03.2019 and of the date of 15.04.2019 as the ex-date, in accordance with the provisions of Law No. 24/2017.***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

NAME AND SURNAME ……

SIGNATURE ……

Date ……