

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 24-25.04.2019  
REPRESENTATIVES OF INDIVIDUALS, PARTICIPATING IN THE MEETING OR WHO SEND  
THEIR VOTE BY CORRESPONDENCE / REGISTERED POST**

*The undersigned, ....., identified with ID card series ... no. ....  
(copy attached to the present voting ballot), PIN ....., representative of  
....., identified with ID card series ... no. .... (copy attached to the  
present voting ballot), PIN ....., holder of ..... shares issued by the  
IAR S.A. company, shares that grant the right to ..... votes in the shareholders' general meeting of the  
company, hereby exercise my right to vote related to these shares, according to the special power of  
attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the OGS meeting on  
24-25.04.2019, time 12:00, as follows:*

*1. To approve the annual financial statements prepared for the financial year 2018, based on reports  
submitted by the Board of Directors of IAR S.A. and its financial auditor*

☐ **PRO**                      *or*                      ☐ **AGAINST**                      *or*                      ☐ **ABSTENTION**

*2. To approve the distribution of the net profit in the amount of 31,184,151 lei, recorded by the company  
in 2018, as follows:*

- |  |                       |
|--|-----------------------|
| - Legal reserves:                          | 1.853.531 lei         |
| - Reinvested profit in 2017:               | 2.783.969 lei         |
| - <b>Unappropriated profit:</b>            | <b>26.546.658 lei</b> |
| o Dividends:                               | 11.515.677 lei        |
| o Other reserves – self-financing sources: | 15.030.981 lei        |

*The dividends are in the gross amount of 0,63 lei/share, and the distribution costs will be borne by the  
shareholders.*

*Dividends shall be paid to shareholders registered in the register of shareholders on the 14.06.2019.*

☐ **PRO**                      *or*                      ☐ **AGAINST**                      *or*                      ☐ **ABSTENTION**

*3. To approve the date of 05.07.2019 as the date of payment, in compliance with Law No. 24/2017.*

☐ **PRO**                      *or*                      ☐ **AGAINST**                      *or*                      ☐ **ABSTENTION**

*4. To approve the prescription of the unpaid dividends for the financial year 2014, which is the condition to meet  
the 3-year deadline from the date of chargeability of dividends to be distributed stipulated by art. 2517 of the  
Civil Code, and the proposal for their registration in the article "other incomes" - account 758, according to the  
legal provisions.*

*The prescription date of the respective amounts will be 30.06.2019, a subsequent date to the conclusion of  
the dividends payment due for the period 2014-2017, and the amount to be prescribed will be that  
resulting from the completion report of the dividends payment action made available to the company by  
the Depozitarul Central SA Company.*

☐ **PRO**                      *or*                      ☐ **AGAINST**                      *or*                      ☐ **ABSTENTION**

*5. To approve the discharge of liability of the company Board of Directors members in respect of their activity in the financial year 2018 based on the Annual Report of the Board of Directors, and the Independent Financial Auditor's Report and his favorable opinion on the discharge of liability of the members of the Board of Directors of IAR SA.*

☐ **PRO**                      *or*                      ☐ **AGAINST**                      *or*                      ☐ **ABSTENTION**

*6. To approve the date of 14.06.2019 as the registration date, i.e. the date for identification of the shareholders who are affected by the resolutions of the Ordinary General Meeting of Shareholders of 24/25.04.2019 and the date of 13.06.2019 as ex-date, in compliance with Law No. 24/2017.*

☐ **PRO**                      *or*                      ☐ **AGAINST**                      *or*                      ☐ **ABSTENTION**

**NAME AND SURNAME** .....

**SIGNATURE** .....

**Date** .....