

SPECIAL POWER OF ATTORNEY

The undersigned,, having its registered office in the locality, county.....,street., no... .., bl. of flats, section., ap., registered at the Trade Registry under no....., sole registration number, legally represented by in his/her capacity of, owning shares issued by IAR SA, which confers us votes in the General Meeting of Shareholders, I hereby appoint Mr. / Ms., holder of the I.D. card series number, personal identification number, as my representative in the IAR SA Ordinary General Meeting of Shareholders, which will take place on the 16.12.2019, time 12:00, or on the 17.12.2019, time 12:00 - date of the of the second meeting (if the first could not take place) to exercise the voting rights attached to the shares owned by us at this company for the issues included in the agenda of the meeting as follows :

- 1. The election of some temporary members of the IAR SA Board of Directors starting with 17.12.2019, as a result of the expiry of the mandates of the current temporary members of the IAR SA Board of Directors**

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

- 2. Establishing the term of the mandates of the elected temporary members of the Board of Directors until ..., but no later than the date of election of the administrators according to the provisions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, approved with amendments and completions by Law no. 111/2016**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

- 3. Establishing the retribution due to the elected interim members of the board**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

- 4. Choosing Mrs / Mras Chairman of the Board**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

- 5. Approval of the date of 10.01.2020 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 16/17.12.2019 and of the date of 09.01.2020 as the ex-date, in accordance with the provisions of Law No. 24/2017.**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

Name of the shareholder as a legal entity

Name and surname of the legal representative

Signature and stamp

Date