

SPECIAL POWER OF ATTORNEY

The undersigned,, having its registered office in the locality, county.....,street., no... .., bl. of flats, section., ap., registered at the Trade Registry under no....., sole registration number, legally represented by, in his/her capacity of, owning shares issued by IAR SA, which confers us votes in the General Meeting of Shareholders, I hereby appoint Mr. / Ms., holder of the I.D. card series number, personal identification number, as my representative in the IAR SA Extraordinary General Meeting of Shareholders, which will take place on the 16.12.2019, time 12:30, or on the 17.12.2019, time 12:30 - date of the of the second meeting (if the first could not take place) to exercise the voting rights attached to the shares owned by us at this company for the issues included in the agenda of the meeting as follows :

1. Approval of the modification of the Constitutive Act of IAR SA by completing the secondary object of activity of the company with the activity "Repairing of machineries" - NCEA code 3312

Thus art. 6 Object of activity of CHAPTER II – SCOPE AND OBJECT OF ACTIVITY OF THE COMPANY – changes as follows:

Art. 6 – The object of activity

- (1) The object of the company consists of activities defined and coded according to the National Classification of Economic Activities - NCEA, as updated by Order No. 337 / 20.04.2007 issued by the President of the National Institute of Statistics.
- (2) The main activity performed by the company is that set out in Class 3030 - "Manufacture of aircraft and spacecraft" which is part of Group 303 "Manufacture of aircraft and spacecraft" Division 30 - Manufacture of other transport equipment. “
- (3) The Company may conduct the following secondary activities:

ACTIVITY CODE	ACTIVITY
3316	repairing and maintenance of aircraft and spacecraft
1392	manufacture of textile articles, except apparel and underwear
1399	manufacture of other textiles: n.c.a.
1512	manufacture of luggage, handbags and saddlery and harnesses
1624	manufacture of wooden containers
2219	manufacture of other rubber products
2512	manufacture of elements of carpentry and metal work
2550	manufacture of metal wrought products; powder metallurgy
2561	treatment and coating of metals
2599	manufacture of other metal items n.c.a.
2540	manufacture of weapons and ammunition
3109	manufacture of furniture n.c.a.
3312	repairing of machineries
3530	steam and air conditioning supply
3600	collection, purification and distribution of water
4520	vehicles maintenance and repair
4690	unspecialized wholesale trade import-export of military goods according to normative acts which: - approve the lists of weapons, ammunition and other military products and dual-use items,

	- governs the control of exports of dual-use technologies, - governs the import and export control of strategic goods
4724	retail trade of bread, confectionery and sugar confectionery in specialized stores
5223	other food service
5629	road goods transport
4941	passenger air transport
5110	handlings
5224	storage
5210	renting and leasing of cars and light road vehicle
7711	activities of renting and leasing of air transport equipment
7735	renting and leasing of vehicles and office equipment (including computers)
7733	other food service
7739	renting and leasing of other machinery, equipment and tangible goods n.c.a.
6202	IT consultancy activities
6201	activities to develop custom software (customer –oriented software)
6311	data processing, hosting and related activities
6312	activities of web portals
6820	lease and sublease of own or leased real estate
7219	research and development on natural sciences and engineering
7320	activities on market research and public opinion polling
7022	consulting activities for business and management
7120	technical testing and analysis activities
8219	activities photocopying, document preparation and other specialized office support activities
8559	other education n.c.a.
8621	general healthcare activities
9311	activities of sports facilities
9319	other sports activities

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2. **Approval of the modification of the Constitutive Act of IAR SA by replacing, in its entirety, the phrase "Ministry of Economy" with "Ministry of Economy, Energy and Business Environment".**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

3. **Approval of the date of 10.01.2020 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Extraordinary General Meeting of Shareholders held on the 16/17.12.2019 and of the date of 09.01.2020 as the ex-date, in accordance with the provisions of Law No. 24/2017.**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

Name of the shareholder as a legal entity

Name and surname of the legal representative

Signature and stamp

Date