

**VOTING BALLOT AVAILABLE FOR THE IAR SA EGMS ON 16-17.12.2019
REPRESENTATIVES OF INDIVIDUALS, PARTICIPATING IN THE MEETING OR WHO SEND
THEIR VOTE BY CORRESPONDENCE / REGISTERED POST**

The undersigned,, identified with ID card series ... no.
(copy attached to the present voting ballot), PIN, representative of
....., identified with ID card series ... no. (copy attached to the
present voting ballot), PIN, holder of shares issued by the
IAR S.A. company, shares that grant the right to votes in the shareholders' general meeting of the
company, hereby exercise my right to vote related to these shares, according to the special power of
attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the EGS meeting on
16-17.12.2019, time 12:30, as follows:

**1. Approval of the modification of the Constitutive Act of IAR SA by completing the secondary object
of activity of the company with the activity "Repairing of machineries" - NCEA code 3312**

**Thus art. 6 Object of activity of CHAPTER II – SCOPE AND OBJECT OF ACTIVITY OF THE
COMPANY – changes as follows:**

"Art. 6 – The object of activity

- (1) The object of the company consists of activities defined and coded according to the National Classification of Economic Activities - NCEA, as updated by Order No. 337 / 20.04.2007 issued by the President of the National Institute of Statistics.
- (2) The main activity performed by the company is that set out in Class 3030 - "Manufacture of aircraft and spacecraft" which is part of Group 303 "Manufacture of aircraft and spacecraft" Division 30 - Manufacture of other transport equipment. "
- (3) The Company may conduct the following secondary activities:

ACTIVITY CODE	ACTIVITY
3316	repairing and maintenance of aircraft and spacecraft
1392	manufacture of textile articles, except apparel and underwear
1399	manufacture of other textiles: n.c.a.
1512	manufacture of luggage, handbags and saddlery and harnesses
1624	manufacture of wooden containers
2219	manufacture of other rubber products
2512	manufacture of elements of carpentry and metal work
2550	manufacture of metal wrought products; powder metallurgy
2561	treatment and coating of metals
2599	manufacture of other metal items n.c.a.
2540	manufacture of weapons and ammunition
3109	manufacture of furniture n.c.a.
3312	repairing of machineries
3530	steam and air conditioning supply
3600	collection, purification and distribution of water
4520	vehicles maintenance and repair
4690	unspecialized wholesale trade import-export of military goods according to normative acts which: - approve the lists of weapons, ammunition and other military products and dual-use items, - governs the control of exports of dual-use technologies, - governs the import and export control of strategic goods

4724	<i>retail trade of bread, confectionery and sugar confectionery in specialized stores</i>
5223	<i>other food service</i>
5629	<i>road goods transport</i>
4941	<i>passenger air transport</i>
5110	<i>handlings</i>
5224	<i>storage</i>
5210	<i>renting and leasing of cars and light road vehicle</i>
7711	<i>activities of renting and leasing of air transport equipment</i>
7735	<i>renting and leasing of vehicles and office equipment (including computers)</i>
7733	<i>other food service</i>
7739	<i>renting and leasing of other machinery, equipment and tangible goods n.c.a.</i>
6202	<i>IT consultancy activities</i>
6201	<i>activities to develop custom software (customer –oriented software)</i>
6311	<i>data processing, hosting and related activities</i>
6312	<i>activities of web portals</i>
6820	<i>lease and sublease of own or leased real estate</i>
7219	<i>research and development on natural sciences and engineering</i>
7320	<i>activities on market research and public opinion polling</i>
7022	<i>consulting activities for business and management</i>
7120	<i>technical testing and analysis activities</i>
8219	<i>activities photocopying, document preparation and other specialized office support activities</i>
8559	<i>other education n.c.a.</i>
8621	<i>general healthcare activities</i>
9311	<i>activities of sports facilities</i>
9319	<i>other sports activities</i>

2. **Approval of the date of 10.01.2020 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Extraordinary General Meeting of Shareholders held on the 16/17.12.2019 and of the date of 09.01.2020 as the ex-date, in accordance with the provisions of Law No. 24/2017.**

PRO *or* **AGAINST** *or* **ABSTENTION**

NAME AND SURNAME

SIGNATURE

Date