

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 16-17.12.2019
SHAREHOLDERS PRESENT OR WHO SEND THEIR VOTE BY CORRESPONDENCE /
REGISTERED POST**

The undersigned,, identified with ID card series ... no..... (copy attached to the present voting ballot), PIN, holder of shares issued by the IAR S.A. company, which grant me the right to votes in the shareholders' general meeting of the company, hereby exercise the right to vote related to the shares owned by me in this trading company, on the matters on the daily agenda of the OGS meeting on 16-17.12.2019, time 12:00, as follows:

- 1. The election of some temporary members of the IAR SA Board of Directors starting with 17.12.2019, as a result of the expiry of the mandates of the current temporary members of the IAR SA Board of Directors**

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

- 2. Establishing the term of the mandates of the elected temporary members of the Board of Directors until ..., but no later than the date of election of the administrators according to the provisions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, approved with amendments and completions by Law no. 111/2016**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

- 3. Establishing the retribution due to the elected interim members of the board**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

- 4. Choosing Mrs / Mras Chairman of the Board**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

- 5. Approval of the date of 10.01.2020 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 16/17.12.2019 and of the date of 09.01.2020 as the ex-date, in accordance with the provisions of Law No. 24/2017.**

NAME AND SURNAME

SIGNATURE

Date