

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 16-17.12.2019
REPRESENTATIVES OF INDIVIDUALS, PARTICIPATING IN THE MEETING OR WHO SEND
THEIR VOTE BY CORRESPONDENCE / REGISTERED POST**

*The undersigned,, identified with ID card series ... no.
(copy attached to the present voting ballot), PIN, representative of
....., identified with ID card series ... no. (copy attached to the
present voting ballot), PIN, holder of shares issued by the
IAR S.A. company, shares that grant the right to votes in the shareholders' general meeting of the
company, hereby exercise my right to vote related to these shares, according to the special power of
attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the OGS meeting on
16-17.12.2019, time 12:00, as follows:*

- 1. The election of some temporary members of the IAR SA Board of Directors starting with
17.12.2019, as a result of the expiry of the mandates of the current temporary members of the IAR
SA Board of Directors**

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

- 2. Establishing the term of the mandates of the elected temporary members of the Board of Directors
until ..., but no later than the date of election of the administrators according to the provisions of
OUG no. 109/2011 on Corporate Governance of Public Enterprises, approved with amendments and
completions by Law no. 111/2016**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

- 3. Establishing the retribution due to the elected interim members of the board**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

- 4. Choosing Mrs / Mras Chairman of the Board**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

- 5. Approval of the date of 10.01.2020 as registration date, i.e. - identifying the shareholders that are
impacted by the decisions of the Ordinary General Meeting of Shareholders held on the
16/17.12.2019 and of the date of 09.01.2020 as the ex-date, in accordance with the provisions of
Law No. 24/2017.**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

NAME AND SURNAME

SIGNATURE

Date