

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 09-10.03.2020  
REPRESENTATIVES OF INDIVIDUALS, PARTICIPATING IN THE MEETING OR WHO SEND  
THEIR VOTE BY CORRESPONDENCE / REGISTERED POST**

The undersigned, ....., identified with ID card series ... no. ....  
(copy attached to the present voting ballot), PIN ....., representative of  
....., identified with ID card series ... no. .... (copy attached to the  
present voting ballot), PIN ....., holder of ..... shares issued by the IAR  
S.A. company, shares that grant the right to ..... votes in the shareholders' general meeting of the company,  
hereby exercise my right to vote related to these shares, according to the special power of attorney submitted  
at the IAR SA headquarters, on the matters on the daily agenda of the OGS meeting on 09-10.03.2020, time  
12:00, as follows:

**1. Establishment of Incomes and Expenditure Budget 2020**

PRO                      or                       AGAINST                      or                       ABSTENTION

**2. Taking a decision regarding the share package acquired by IAR SA after the withdrawal of a shareholder from the company**

*A approval of the sale on the regulated market Bucharest Stock Exchange of the shares package acquired by IAR SA following the withdrawal from the company of the shareholder SIF III Transylvania.*

PRO                      or                       AGAINST                      or                       ABSTENTION

*B empowerment of the administrative and executive management of IAR S.A. to submit all the necessary diligence for carrying out the process of selling the shares, including, but not limited to:*

- selecting on the basis of the internal procedures of the agent / broker through which the operation of alienation of the shares will be carried out, as well as the conclusion of the intermediation contract*
- the sale will be made at the price set by the regulated market BVB, from the date of each sale*
- issuing the sale order and / or concluding the shares sale contract, as the case*
- any other operations strictly related to the process of selling the shares and which could not be foreseen when the mandate was given.*

PRO                      or                       AGAINST                      or                       ABSTENTION

**3. Approval of the date of 31.03.2020 as the date of registration, respectively identification of the shareholders to which the effects of the resolutions of the ordinary general meeting of shareholders on 09-10.03.2020 and the date of 30.03.2020 as ex-date, in accordance with the provisions of Law No 24/2017.**

PRO                      or                       AGAINST                      or                       ABSTENTION

**NAME AND SURNAME .....**

**SIGNATURE .....**

**Date .....**