SPECIAL POWER OF ATTORNEY

The undersigned, ……, having its registered office in the locality ……, county……,street. ……, no… ……, bl. of flats ……, section. ……, ap. ……, registered at the Trade Registry …… under no……, sole registration number ……, legally represented by ……, in his/her capacity of ……, owning …… shares issued by IAR SA, which confers us …… votes in the General Meeting of Shareholders, I hereby appoint Mr. / Ms. ……, holder of the I.D. card series …… number ……, personal identification number ……, as my representative in the IAR SA Ordinary General Meeting of Shareholders, which will take place on the 15.06.2020, time 12:00, or on the 16.06.2020, time 12:00 - date of the of the second meeting (if the first could not take place) to exercise the voting rights attached to the shares owned by us at this company for the issues included in the agenda of the meeting as follows:

1. ***Appointment of temporary administrators starting with 19.06.2020, following the expiry of the mandates of the current interim administrators***

   The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

2. ***Establishing the term of the mandates of the elected temporary members of the Board of Directors until …….., but no later than the date of the appointment of the administrators in conditions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, as subsequently amended and supplemented, if this is to be completed within this period, or until the date of their revocation.***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

3. ***Establishing the retribution due to the elected interim members of the board***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

4. ***Choosing Mrs / Mr ……as Chairman of the Board***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

5. ***Approval of the form of the mandate contract to be concluded with the interim administrators of the Company, which will be the one annexed to the Order of the Minister of Economy, Energy and Business Environment no. .....***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

6. ***The empowering of the representative of the Ministry of Economy, Energy and Business Environment, Mr. ……., to sign the mandate contracts with the interim administrators of IAR SA.***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

7. ***Approval of the date of 07.07.2020 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 15/16.06.2020 and of the date of 06.07.2020 as the ex-date, in accordance with the provisions of Law No. 24/2017.***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

Name of the shareholder as a legal entity ……

Name and surname of the legal representative ……

Signature and stamp ……
Date ……