

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 15-16.06.2020
REPRESENTATIVES OF LEGAL ENTITIES, PARTICIPATING IN THE MEETING OR WHO
SEND THEIR VOTE BY CORRESPONDENCE / REGISTERED POST**

The undersigned,, identified with ID card series ... no. (copy attached to the present voting ballot), PIN, representative of, with headquarters in the city of....., county of....., str., no., block, entrance, apt., registered in the Trade Registry of with number, unique registration code, legally represented by....., acting as, company holder of shares issued by the IAR S.A. company, shares that grant the right to votes in the shareholders' general meeting of the company, hereby exercise our right to vote, related to these shares according to the special power of attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the OGS meeting on 15-16.06.2020, time 12:00, as follows:

1. Appointment of temporary administrators starting with 19.06.2020, following the expiry of the mandates of the current interim administrators

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

2. Establishing the term of the mandates of the elected temporary members of the Board of Directors until, but no later than the date of the appointment of the administrators in conditions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, as subsequently amended and supplemented, if this is to be completed within this period, or until the date of their revocation.

PRO or AGAINST or ABSTENTION

3. Establishing the retribution due to the elected interim members of the board

PRO or AGAINST or ABSTENTION

4. Choosing Mrs / Mras Chairman of the Board

PRO or AGAINST or ABSTENTION

5. Approval of the date of 07.07.2020 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 15/16.06.2020 and of the date of 06.07.2020 as the ex-date, in accordance with the provisions of Law No. 24/2017.

PRO or AGAINST or ABSTENTION

NAME AND SURNAME

SIGNATURE

Date