

Ministry of Economy, Energy and Business Environment
5414/VDP/26.05.2020

To IAR S.A.

For the attention of the Board of Directors of the Company

Copy to Mr. Neculai BANEA - General Director

Considering the Convening Letter of the Ordinary General Meeting of Shareholders of IAR S.A. registered at D.G.A.P.S. under no. 450009 / 14.05.2020, for the GMS meeting of 15 / 16.06.2020, pursuant to art. 117¹ of the Companies Law no. 31/1990, republished, with the subsequent modifications and completions, corroborated with art. 92 of Law no. 24/2017 on issuers of financial instruments and market operations, we request you to complete the agenda of the OGMS meeting mentioned above, with the following topics:

- approving the form of the mandate contract that will be concluded with the provisional administrators of the Company;
- empowering the representative of the Ministry of Economy, Energy and Business Environment in the A.G.A. for signing the mandate contracts of the provisional administrators of the Company;

and we communicate to you the draft proposal for a decision relating to the two newly introduced items on the agenda of the above-mentioned Convener, as follows:

"1. To approve the form of the mandate contract to be concluded with the interim administrators of the Company, which will be the one annexed to the Order of the Minister of Economy, Energy and Business Environment no.

The approval was given in terms of voting "pro" expressed by the shareholders/representatives of shareholders owning ...% of the total shares of the company, of voting "against" expressed by the shareholders/representatives of shareholders owning ...% of the total shares of the company and the "abstention" of the shareholders/representatives of shareholders owning ...% of the total shares of the company.

"2. The representative of the Ministry of Economy, Energy and Business Environment, Mr. is empowered to sign the mandate contracts with the interim administrators of IAR SA

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At the same time, taking into account the provisions of art. 117¹ alin. (2) of the Companies Law no. 31/1990, according to which: "If the agenda includes the appointment of the administrators, respectively

of the members of the supervisory board, and the shareholders wish to formulate nominations, the application will include information on the name, place of residence and the professional qualification of the persons proposed for the respective positions ”, we communicate you the proposal of the shareholder Ministry of Economy, Energy and Business Environment, in order to be elected by the general meeting of shareholders, as interim administrators, respectively, Mrs. Ruxandra Rodica ANGHEL, domiciled in Bucharest, engineer, Mr. Mihai Aurel DONȚU, domiciled in Săcele, Brașov County, economist, Mr. Dragoș Florin DAVID, domiciled in Brașov, engineer, Mr. Cristian Alin BACIU, domiciled in Cluj-Napoca, specialist in European studies and Mr. Laurian ANASTASOF, domiciled in Bucharest, officer.

In the context of the above, we ask you to take all necessary steps to make available to shareholders the materials necessary for the adoption of decisions, according to the communicated changes, following the publication procedure in accordance with the regulations in force on the capital market.

Regards,

Virgil-Daniel POPESCU

Minister