

SPECIAL POWER OF ATTORNEY

The undersigned,, having its registered office in the locality, county.....,street., no... .., bl. of flats, section., ap., registered at the Trade Registry under no....., sole registration number, legally represented by in his/her capacity of, owning shares issued by IAR SA, which confers us votes in the General Meeting of Shareholders, I hereby appoint Mr. / Ms., holder of the I.D. card series number, personal identification number, as my representative in the IAR SA Ordinary General Meeting of Shareholders, which will take place on the 21.06.2021, time 12:00, or on the 22.06.2021, time 12:00 - date of the of the second meeting (if the first could not take place) to exercise the voting rights attached to the shares owned by us at this company for the issues included in the agenda of the meeting as follows:

- 1. Election / Re-election / Extension of the mandate duration of temporary administrators starting with 23.06.2021, following the expiry of the mandates of the current interim administrators**

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

- 2. Establishing the term of the mandates of the elected/re-elected temporary members of the Board of Directors until, but no later than the date of the appointment of the administrators in conditions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, as subsequently amended and supplemented, if this is to be completed within this period, or until the date of their revocation.**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

- 3. Establishing the retribution due to the elected/re-elected interim members of the board**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

- 4. Choosing Mrs / Mr as Chairman of the Board**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

- 5. The empowering of the representative of the Ministry of Economy, Entrepreneurship and Tourism, Mr./Mrs., to sign the mandate contracts/additional acts to the mandate contracts with the interim administrators of IAR SA.**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

- 6. Approval of the date of 15.07.2021 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 21/22.06.2021 and of the date of 14.07.2021 as the ex-date, in accordance with the provisions of Law No. 24/2017.**

☐ PRO or ☐ AGAINST or ☐ ABSTENTION

Name of the shareholder as a legal entity

Name and surname of the legal representative

Signature and stamp

Date