

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 21-22.06.2021  
REPRESENTATIVES OF LEGAL ENTITIES, PARTICIPATING IN THE MEETING OR WHO  
SEND THEIR VOTE BY CORRESPONDENCE / REGISTERED POST**

The undersigned, ....., identified with ID card series ... no. .... (copy attached to the present voting ballot), PIN ....., representative of ....., with headquarters in the city of ....., county of ....., str. ...., no. ...., block ....., entrance ....., apt. ...., registered in the Trade Registry of ..... with number ....., unique registration code ....., legally represented by ....., acting as ....., company holder of ..... shares issued by the IAR S.A. company, shares that grant the right to ..... votes in the shareholders' general meeting of the company, hereby exercise our right to vote, related to these shares according to the special power of attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the OGS meeting on 21-22.06.2021, time 12:00, as follows:

- 1. Election / Re-election / Extension of the mandate duration of temporary administrators starting with 23.06.2021, following the expiry of the mandates of the current interim administrators**

**The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot**

- 2. Establishing the term of the mandates of the elected/re-elected temporary members of the Board of Directors until ....., but no later than the date of the appointment of the administrators in conditions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, as subsequently amended and supplemented, if this is to be completed within this period, or until the date of their revocation.**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 3. Establishing the retribution due to the elected/re-elected interim members of the board**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 4. Choosing Mrs / Mr .....as Chairman of the Board**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 5. The empowering of the representative of the Ministry of Economy, Entrepreneurship and Tourism, Mr./Mrs. ...., to sign the mandate contracts/additional acts to the mandate contracts with the interim administrators of IAR SA.**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 6. Approval of the date of 15.07.2021 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 21/22.06.2021 and of the date of 14.07.2021 as the ex-date, in accordance with the provisions of Law No. 24/2017.**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

**NAME AND SURNAME .....**

**SIGNATURE .....**

**Date .....**