

## SPECIAL POWER OF ATTORNEY

The undersigned, ....., having its registered office in the locality ....., county.....,street. ...., no... .., bl. of flats ....., section. ...., ap. ...., registered at the Trade Registry ..... under no....., sole registration number ....., legally represented by ....., in his/her capacity of ....., owning ..... shares issued by IAR SA, which confers us ..... votes in the General Meeting of Shareholders, I hereby appoint Mr. / Ms. ...., holder of the I.D. card series ..... number ....., personal identification number ....., as my representative in the IAR SA Ordinary General Meeting of Shareholders, which will take place on the 23.02.2022, time 12:00, or on the 24.02.2022, time 12:00 - date of the of the second meeting (if the first could not take place) to exercise the voting rights attached to the shares owned by us at this company for the issues included in the agenda of the meeting as follows:

- 1. Election / Re-election / Extension of the mandate duration of temporary administrators starting with 25.02.2022, following the expiry of the mandates of the current interim administrators**

**The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot**

- 2. Establishing the term of the mandates of the elected/re-elected temporary members of the Board of Directors until ....., but no later than the date of the appointment of the administrators in conditions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, as subsequently amended and supplemented, if this is to be completed within this period, or until the date of their revocation.**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 3. Establishing the retribution due to the elected/re-elected interim members of the board**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 4. Choosing Mrs / Mr ..... as Chairman of the Board**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 5. The empowering of the representative of the Ministry of Economy, Mr./Mrs. ...., to sign the mandate contracts/additional acts to the mandate contracts with the interim administrators of IAR SA.**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 6. Approval of the date of 31.03.2022 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 23/24.02.2022 and of the date of 30.03.2022 as the ex-date, in accordance with the provisions of Law No. 24/2017.**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

**Name of the shareholder as a legal entity .....**

**Name and surname of the legal representative .....**

**Signature and stamp .....**

**Date .....**