

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 23-24.02.2021**  
**SHAREHOLDERS PRESENT OR WHO SEND THEIR VOTE BY CORRESPONDENCE /**  
**REGISTERED POST**

*The undersigned, ....., identified with ID card series ... no..... (copy attached to the present voting ballot), PIN ....., holder of ..... shares issued by the IAR S.A. company, which grant me the right to ..... votes in the shareholders' general meeting of the company, hereby exercise the right to vote related to the shares owned by me in this trading company, on the matters on the daily agenda of the OGS meeting on 23-24.02.2022, time 12:00, as follows:*

- 1. Election / Re-election / Extension of the mandate duration of temporary administrators starting with 25.02.2022, following the expiry of the mandates of the current interim administrators**

*The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot*

- 2. Establishing the term of the mandates of the elected/re-elected temporary members of the Board of Directors until ....., but no later than the date of the appointment of the administrators in conditions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, as subsequently amended and supplemented, if this is to be completed within this period, or until the date of their revocation.**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 3. Establishing the retribution due to the elected/re-elected interim members of the board**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 4. Choosing Mrs / Mr .....as Chairman of the Board**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 5. The empowering of the representative of the Ministry of Economy, Mr./Mrs. ...., to sign the mandate contracts/additional acts to the mandate contracts with the interim administrators of IAR SA.**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

- 6. Approval of the date of 31.03.2022 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 23/24.02.2022 and of the date of 30.03.2022 as the ex-date, in accordance with the provisions of Law No. 24/2017.**

☐ PRO                      or                      ☐ AGAINST                      or                      ☐ ABSTENTION

**NAME AND SURNAME .....**

**SIGNATURE .....**

**Date .....**