

SPECIAL POWER OF ATTORNEY

The undersigned,, having its registered office in the locality, county.....,street., no... .., bl. of flats, section., ap., registered at the Trade Registry under no....., sole registration number, legally represented by, in his/her capacity of, owning shares issued by IAR SA, which confers us votes in the General Meeting of Shareholders, I hereby appoint Mr. / Ms., holder of the I.D. card series number, personal identification number, as my representative in the IAR SA Ordinary General Meeting of Shareholders, which will take place on the 28.02.2022, time 12:00, or on the 01.03.2022, time 12:00 - date of the of the second meeting (if the first could not take place) to exercise the voting rights attached to the shares owned by us at this company for the issues included in the agenda of the meeting as follows:

- 1. The establishment of the Income and Expenditures Budget for 2022 proposed by the IAR SA Company's Board of Directors, as presented during the Ordinary General Meeting of the Shareholders dated 28.02.2022**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

- 2. The approval of the establishment of a real superficies right in favor of Aviația Utilitare SA, the Romanian Aeroclub and the National Meteorological Administration - Regional Meteorological Centre South Transilvania, on the land with an area of 3,938 sqm, registered in the Land Book of Ghimbav under no. 106072, land on which the building under the joint ownership of the three entities is built.**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

- 3. The approval of the establishment of an easement right of passage on foot and any vehicle, from the public road to the plot of land on which the building owned by the three entities is located, in order to ensure access to the spaces and utilities necessary for using the building, easement road registered in LR 106073, with an area of 833 sqm.**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

- 4. The empowering of the executive management of the company to negotiate with the three entities, onerously, both the conditions for establishing the superficies right and the conditions for establishing the easement right.**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

- 5. Approval of the date of 31.03.2022 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 23/24.02.2022 and of the date of 30.03.2022 as the ex-date, in accordance with the provisions of Law No. 24/2017.**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

Name of the shareholder as a legal entity

Name and surname of the legal representative

Signature and stamp

Date