VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 28.02.2022-01.03.2022
REPRESENTATIVES OF LEGAL ENTITIES, PARTICIPATING IN THE MEETING OR WHO SEND THEIR VOTE BY CORRESPONDENCE / REGISTERED POST

The undersigned, ……, identified with ID card series … no. …… (copy attached to the present voting ballot), PIN ……, representative of ……, with headquarters in the city of……, county of……, str. ……, no. ……, block ……, entrance ……, apt. ……, registered in the Trade Registry of …… with number ……, unique registration code ……, legally represented by……, acting as ……, company holder of …… shares issued by the IAR S.A. company, shares that grant the right to …… votes in the shareholders' general meeting of the company, hereby exercise our right to vote, related to these shares according to the special power of attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the OGS meeting on 28.02.2022-01.03.2022, time 12:00, as follows:

1. ***The establishment of the Income and Expenditures Budget for 2022 proposed by the IAR SA Company's Board of Directors, as presented during the Ordinary General Meeting of the Shareholders dated 28.02.2022***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

2. ***The approval of the establishment of a real superficies right in favor of Aviația Utilitare SA, the Romanian Aeroclub and the National Meteorological Administration - Regional Meteorological Centre South Transilvania, on the land with an area of 3,938 sqm, registered in the Land Book of Ghimbav under no. 106072, land on which the building under the joint ownership of the three entities is built.***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

3. ***The approval of the establishment of an easement right of passage on foot and any vehicle, from the public road to the plot of land on which the building owned by the three entities is located, in order to ensure access to the spaces and utilities necessary for using the building, easement road registered in LR 106073, with an area of 833 sqm.***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

4. ***The empowering of the executive management of the company to negotiate with the three entities, onerously, both the conditions for establishing the superficies right and the conditions for establishing the easement right.***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

5. ***Approval of the date of 31.03.2022 as registration date, i.e. - identifying the shareholders that are impacted by the decisions of the Ordinary General Meeting of Shareholders held on the 23/24.02.2022 and of the date of 30.03.2022 as the ex-date, in accordance with the provisions of Law No. 24/2017.***

   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

NAME AND SURNAME .....

SIGNATURE .....

Date .....