VOTING BALLOT AVAILABLE FOR THE IAR SA EGMS ON 19-22.08.2022
SHAREHOLDERS PRESENT OR WHO SEND THEIR VOTE BY CORRESPONDENCE / REGISTERED POST

The undersigned, ……, identified with ID card series … no…… (copy attached to the present voting ballot), PIN ……, holder of …… shares issued by the IAR S.A. company, which grant me the right to …… votes in the shareholders' general meeting of the company, hereby exercise the right to vote related to the shares owned by me in this trading company, on the matters on the daily agenda of the EGS meeting on 19-22.08.2022, time 12:30, as follows:

1. ***The confirmation in the same form in which it was approved by the shareholders on 05.07.2004, of the E.G.M.S. Resolution no. 5/2004 regarding the division of IAR S.A. by detaching a part of its patrimony and transferring this part to two companies that are created as a result of the division, respectively to the Company CONSTRUCŢII AERONAUTICE S.A. and to the Company TOPTHERM S.A., according to the Division Project no. 1257 / 23.04.2004 published in the Official Gazette of Romania, Part IV, no. 1612 / 01.06.2004***
   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

2. ***Approval of the draft Confirmatory Act of Resolution no. 05/2004 of the Extraordinary General Meeting of Shareholders of IAR SA***
   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

3. ***Empowerment of the general director of IAR SA to sign the Confirming Act in authentic form***
   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

4. ***Approval of the date of 15.09.2022 as registration date, i.e. - identifying the shareholders that are impacted by the resolutions of the Extraordinary General Meeting of Shareholders held on the 19-22.08.2022 and of the date of 14.09.2022 as the ex-date, in accordance with the provisions of Law No. 24/2017.***
   ☐ ***PRO*** ***or*** ☐ ***AGAINST*** ***or*** ☐ ***ABSTENTION***

NAME AND SURNAME .....

SIGNATURE .....

Date .....