

Ministry of Economy
No. 3945 / FMS / 01.08.2022

To IAR S.A.

Attention to: Mr Laurian ANASTASOF, General Director

Ministry of Economy, legal entity based in Bucharest, Calea Victoriei no. 152, sector 3, through legal representative Mr. Florin Marian SPĂTARU, as Minister of Economy appointed by Decree of the President of Romania no. 1132/2021, holder on behalf of the Romanian State of a number of 12,250,488 shares issued by IAR SA, representing 64.89% of the total shares / voting rights in the Ordinary General Meeting of Shareholders (OGSM), taking into account the agenda of the OGSM meeting established by the letter of convocation registered at DGAPS with no. 171831 for 19.08.2022, in accordance with the provisions of the GEO no. 109/2011 regarding the corporate governance of public enterprises, with subsequent amendments and completions, we communicate to you the proposal of candidates for the Board of Directors, respectively:

- 1 Mrs. Rodica Ruxandra ANGHEL, engineer by profession, residing in Bucharest
- 2 Mr. Tiberiu ȚICLEA, lawyer by profession, residing in Bucharest
- 3 Mr. Mihai Aurel DONTU, economist by profession, residing in Sacele
- 4 Mr. Liviu COCOȘ, economist by profession, domiciled in Predeal
- 5 Mr. Răzvan POPA, journalist by profession, domiciled in Purcarenii.

The mandate duration of the proposed administrators will be 4 months from 27.08.2022, until 27.12.2022 or until the date of appointment of the administrators under GEO no. 109/2011, or until the date of their dismissal.

Regards,

Minister
Florin Marian SPĂTARU